



GOVERNOR ARNOLD SCHWARZENEGGER

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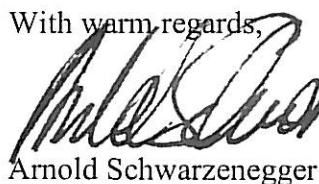
Mr. Ron A. Bloom
Senior Advisor on the Auto Industry
United States Department of the Treasury
1500 Pennsylvania Avenue, NW
Room 1332
Washington, DC 20220

Dear Mr. Bloom,

I appreciated the chance to talk today. In this time of economic distress, when nearly one in 10 Americans are out of work and the repercussions are felt throughout our great nation, we must do all we can to ensure employers remain strong and no further jobs are lost. And yet I am afraid that GM's decision to withdraw from the NUMMI joint venture in California would accomplish exactly the opposite if its partner in that venture, Toyota Motors Corporation, decides not to continue manufacturing at that facility.

On behalf of my great state, I have already taken an active role in dispatching a representative to Japan to meet with Toyota and in pulling together a coalition – including my administration, our congressional delegation and legislators, Alameda County, the Port of Oakland and the City of Fremont – to work with NUMMI. But in addition, it would be of great assistance to NUMMI and its labor force if GM and the federal government aggressively help NUMMI continue its manufacturing activities by ensuring a smooth and cost-effective transition to Toyota or a successor partnership. NUMMI has been a tremendously important facility to California autoworkers for the past 25 years, and it can continue to be – but it will need your assistance along the way.

Thanks again for discussing this with me today and for your understanding and support. If I can be of any assistance as we move forward, please do not hesitate to get back in touch. In the meantime, you can be sure that my staff will be working with yours to help get our economy back on track for the good of our fellow Americans.

With warm regards,

Arnold Schwarzenegger

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